



# Big Data & Machine Learning: What Does it Mean and How Do You Use it?

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Whende M. Carroll, MSN, RN-BC – Director of Nursing Informatics, KenSci, Inc.

# Agenda

- **The Basics of Big Data & Machine Learning: Definition, Type and Steps**
- **Case Study: Machine Learning Impacting Patient Care and Nursing Workforce**
- **Using Machine Learning in Healthcare**
- **Getting Started Using Machine Learning in Your Organization**



# Questions we will answer together:



What is Big Data and Machine Learning and why do we need them?



What does this mean for our patients?



How do we use it ? How does this impact me?



Hope vs Hype. How do we know when it is real?



Are we ready and how do we get started?

# ABOUT ME

| DR. ANKUR TEREDESAI



**Co-Founder**  
**KenSci**  
May 2015 – Present • 2 yrs 5 mos



**Professor**  
**University of Washington**  
Sep 2014 – Present • 3 yrs 1 mo



**Information Director**  
**SIGKDD**  
Aug 2011 – Present • 6 yrs 2 mos



**Executive Director - Center for Data Science**  
**University of Washington**  
Sep 2010 – Present • 7 yrs 1 mo  
Greater Seattle Area



**Research**  
**IBM**  
May 2001 – Sep 2001 • 5 mos  
Yorktown Heights, NY



**Research Intern**  
**Microsoft**  
May 2000 – Sep 2000 • 5 mos  
Redmond, WA

Ankur Teredesai, Ph.D.

@ankurt

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## 11 Publications

Visual Tracking via Supervised Similarity Matching • Readmission Score as a Service(RaaS)  
• AMADEUS: A System for Monitoring Water Quality Parameters and Predicting Contaminant Paths -  
See more at: <http://cwds.uw.edu/amadeus-system-monitoring-water-quality-parameters-and-predicting-contaminant-paths#sthash.4VyyT3a2.dpuf> • Risk-O-Meter: an intelligent clinical risk calculator • Audience segment expansion using distributed in-database k-means clustering  
• CoMMA: A Framework for multimedia mining using multi relational associations • ACM SIGSPATIAL GIS Cup 2012 • ACM SIGSPATIAL GIS Cup 2012 • Computing Fuzzy Rough Approximations in Large Scale Information Systems • HealthSCOPE: An Interactive Distributed Data Mining Framework for Scalable Prediction of Healthcare Costs...



**University at Buffalo**  
**Ph.D., Computer Science**  
1998 – 2001



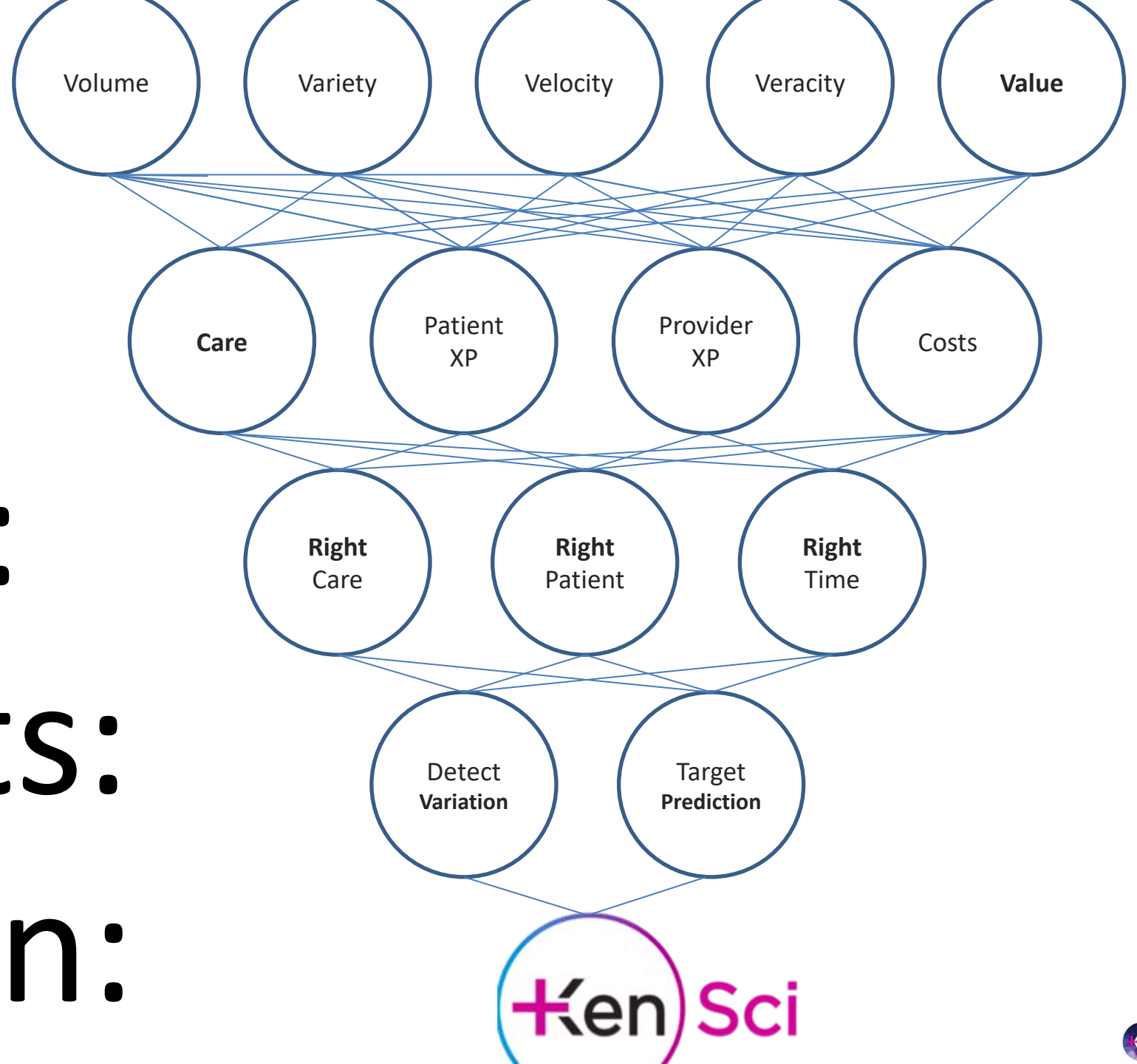
**5 Vs:**

**4 Aims:**

**3 Rights:**

**2 Insights:**

**1 Mission:**





MISSION

# DEATH VS. DATA SCIENCE

Risk Prediction for Healthcare. Powered by Machine Learning.



## RESEARCH PARTNERS



## TEAM

- DOCTORS & NURSES
- DATA SCIENTISTS
- DEVELOPERS



## INVESTORS



## HEADQUARTERS

IN

SEATTLE





HEALTHCAR  
E  
EXPERTISE



**KENSCI**



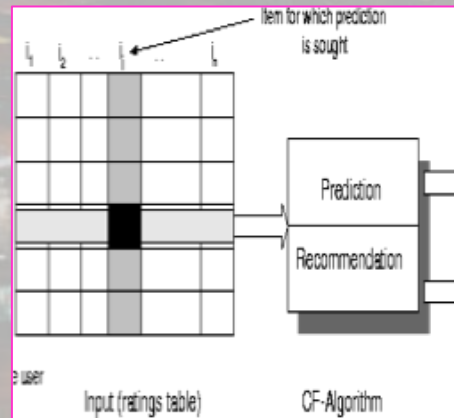
MICROSOFT  
TECHNOLOGY



MACHINE  
LEARNING  
RESEARCH



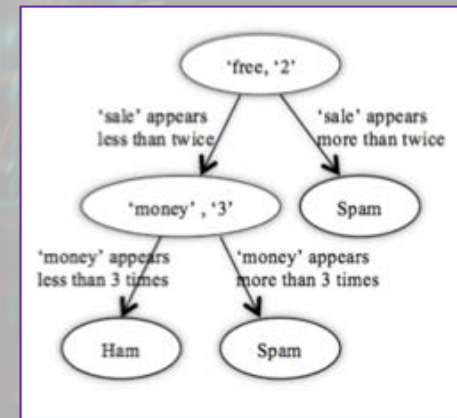
# MACHINE LEARNING



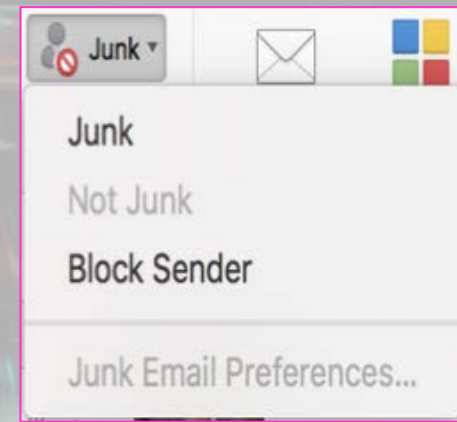
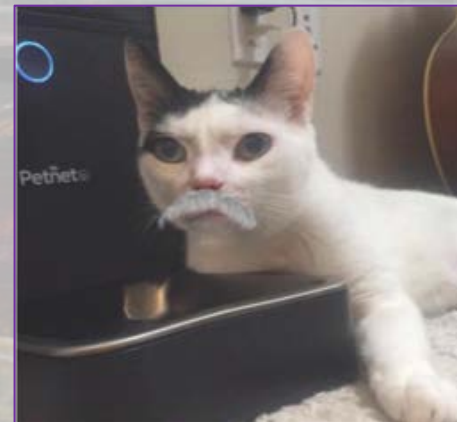
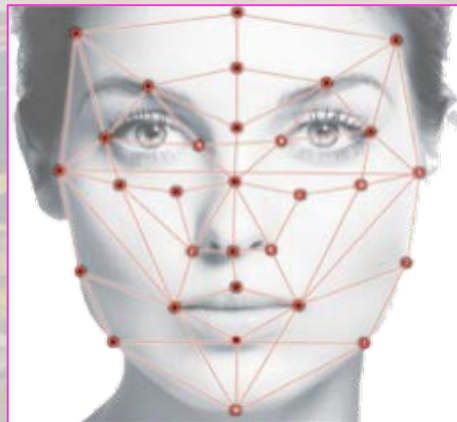
*Machine Learning is the study  
of computer algorithms  
that improve automatically  
through experience*

– Tom Mitchell

*Almost*  
is everywhere\*

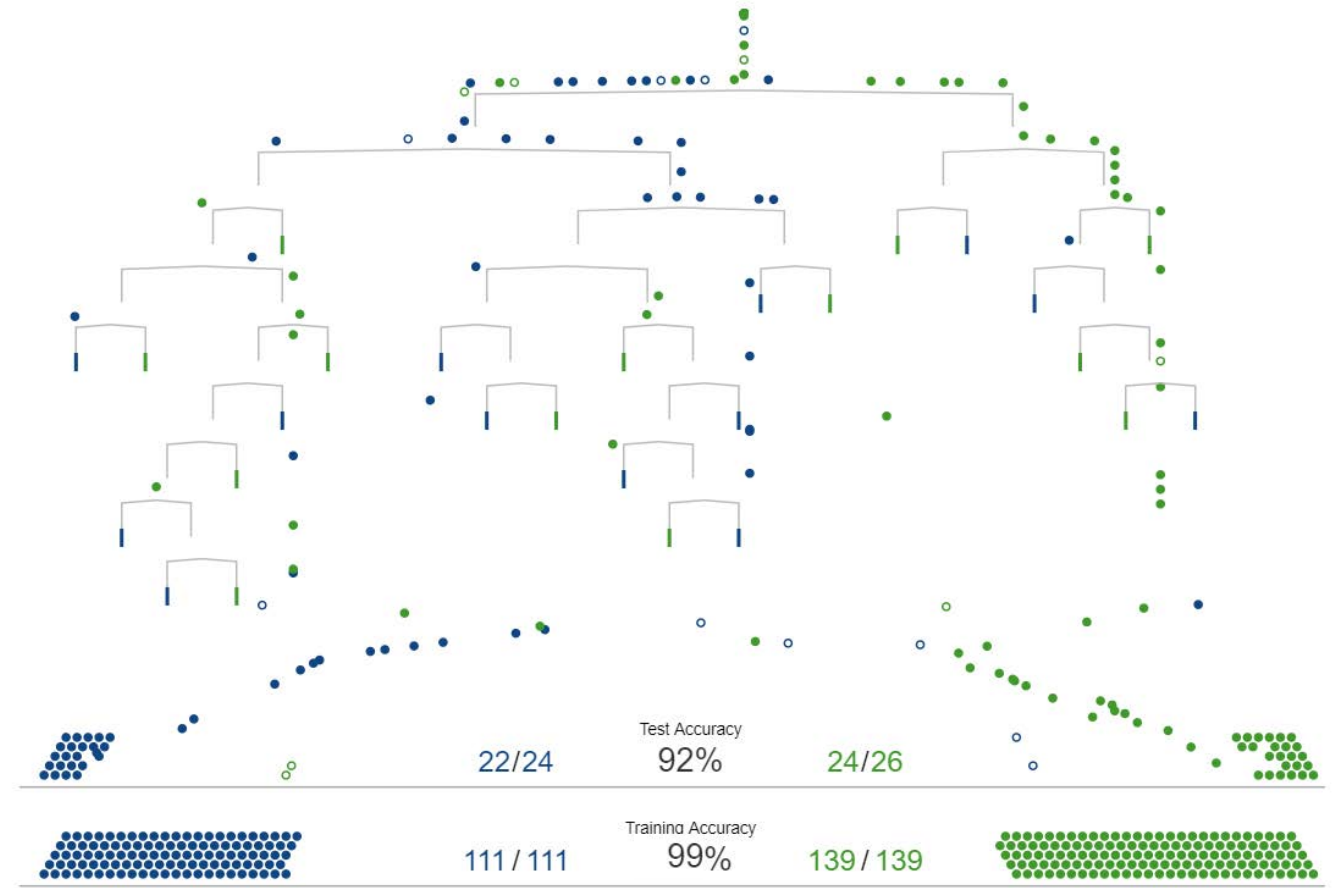
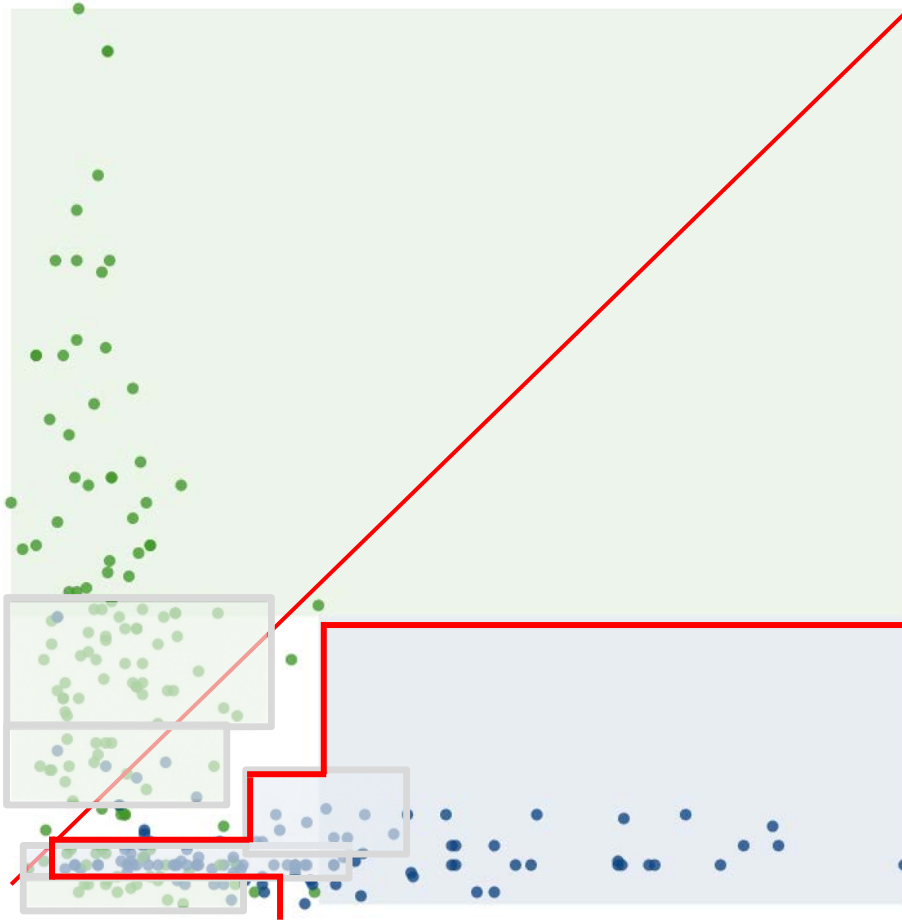


Inspired by your Wish List

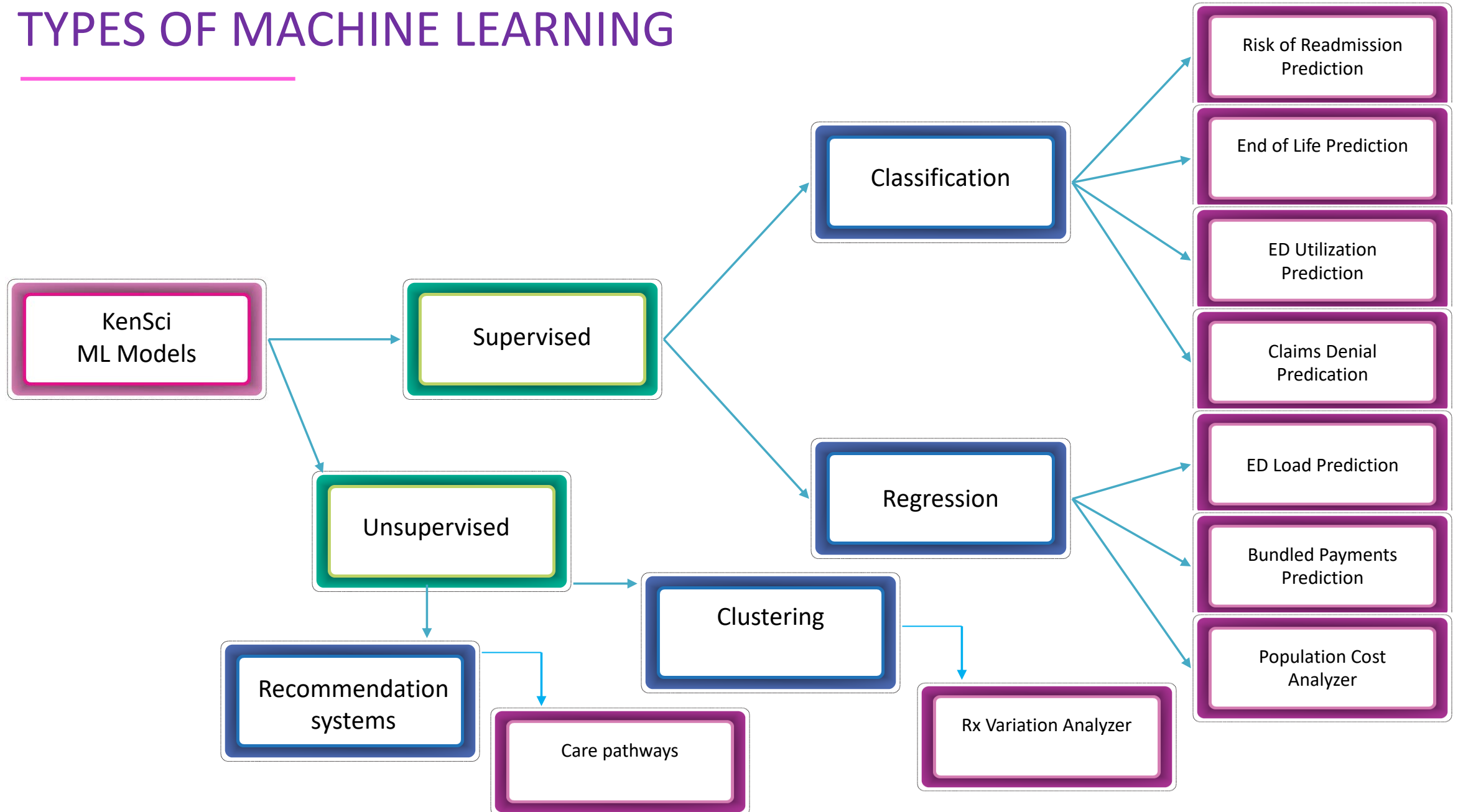




# AN INTUITIVE WAY TO UNDERSTAND MACHINE LEARNING



# TYPES OF MACHINE LEARNING



# STEPS TO PREDICTIVE MODELING

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Get Data



Clean, Prepare &  
Manipulate Data



Train Model



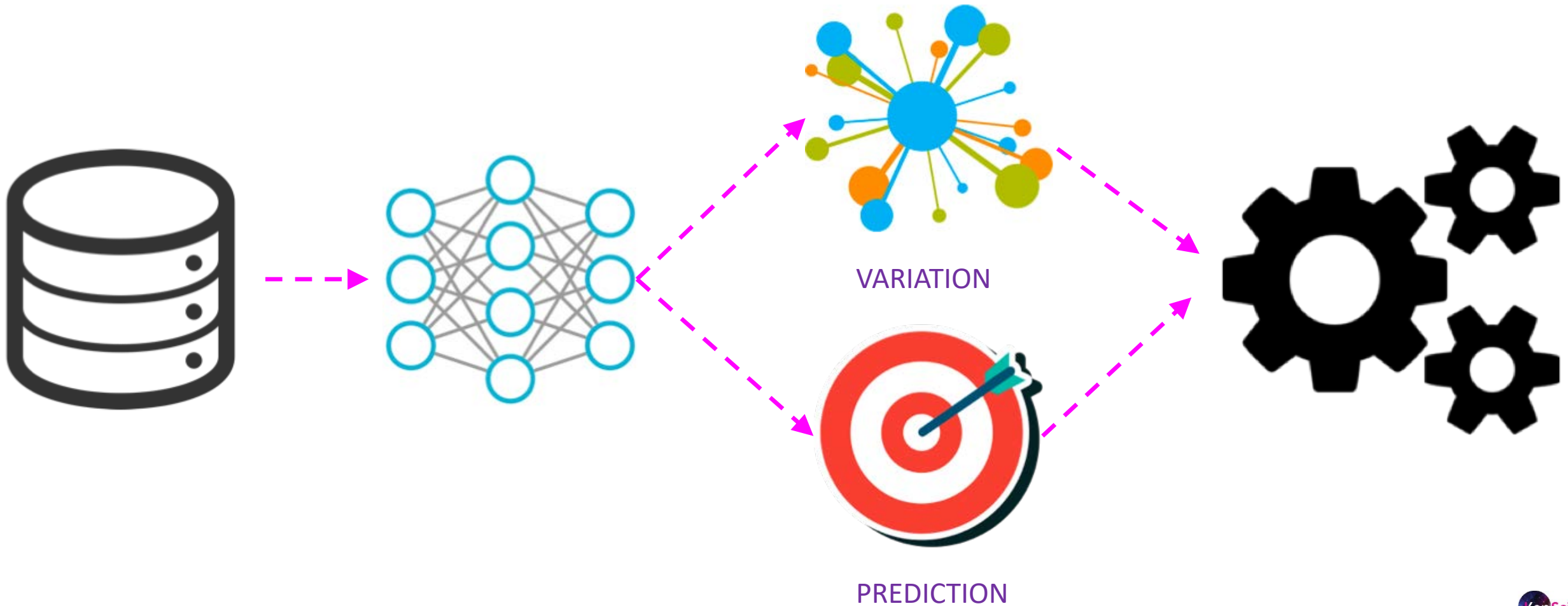
Test Data



Improve



# STEPS IN ML: DATA to INSIGHT to IMPACT



# ABOUT ME

| WHENDE M. CARROLL



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**Director of Nursing Informatics**

KenSci

Mar 2017 – Present • 10 mos



**Subject Matter Expert | Course Evaluator - Nursing Informatics**

Western Governors University

Oct 2016 – Present • 1 yr 3 mos



**Registered Nurse, Data Scientist**

Vera Whole Health

Nov 2015 – Mar 2017 • 1 yr 5 mos

Seattle, Washington



**RN - Performance Improvement Project Manager / RN Informaticist**

CHI Franciscan Health

Nov 2010 – Nov 2015 • 5 yrs 1 mo



**Walden University**

Master of Science, Nursing/Informatics



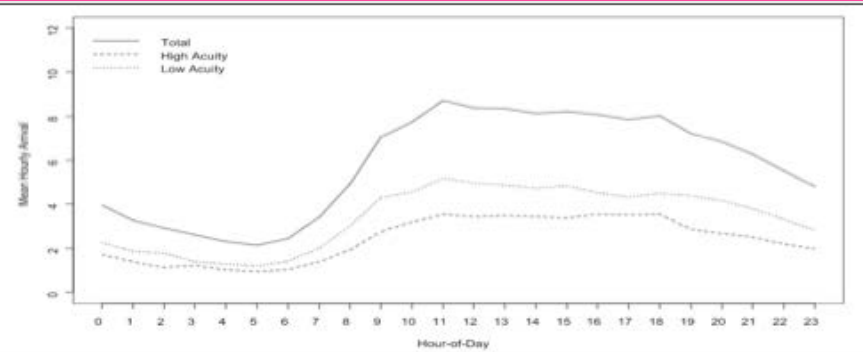
EvergreenHealth



*“Can our data help us **predictively** match ED staffing to demand?”*

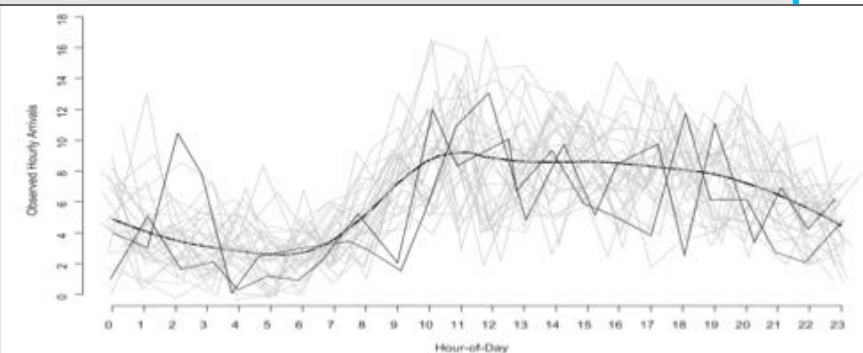


# “ESPECIALLY ABOUT THE FUTURE...”



## Good News:

Prediction is possible...



## Less Good News:

Prediction is hard...

## CLINICAL PRACTICE

### Forecasting Daily Patient Volumes in the Emergency Department

Spencer S. Jones, MStat, Alun Thomas, PhD, R. Scott Evans, PhD, Shari J. Welch, MD, Peter J. Haug, MD, Gregory L. Snow, PhD

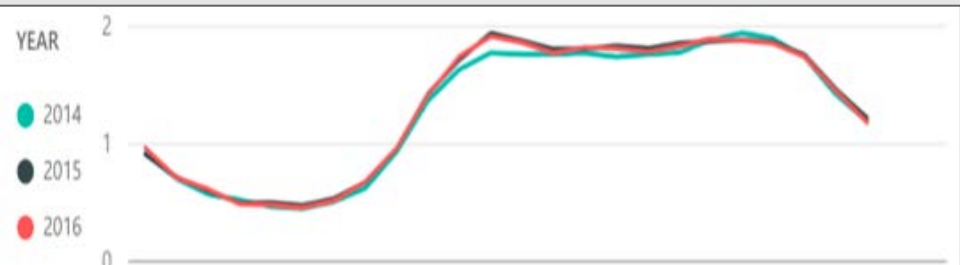
**Conclusions:** This study confirms the widely held belief that daily demand for ED services is characterized by seasonal and weekly patterns. The authors compared several time series forecasting methods to a benchmark multiple linear regression model. The results suggest that the existing methodology proposed in the literature, multiple linear regression based on calendar variables, is a reasonable approach to forecasting daily patient volumes in the ED. However, the authors conclude that regression-based models that incorporate calendar variables, account for site-specific special-day effects, and allow for dual autocorrelation provide a more appropriate, informative, and consistently accurate approach to forecasting daily ED patient volumes.

### The Challenge of Predicting Demand for Emergency Department Services

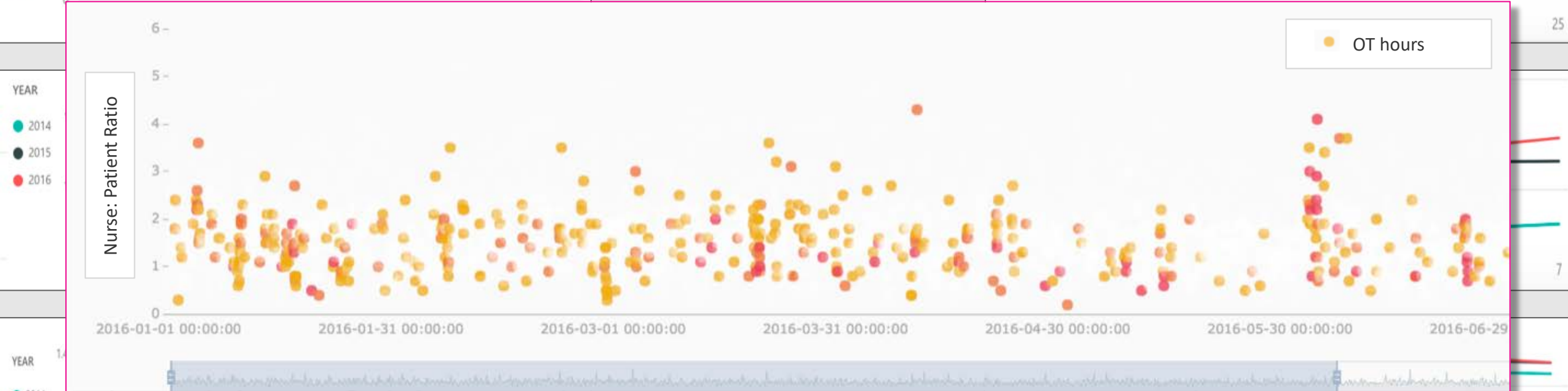
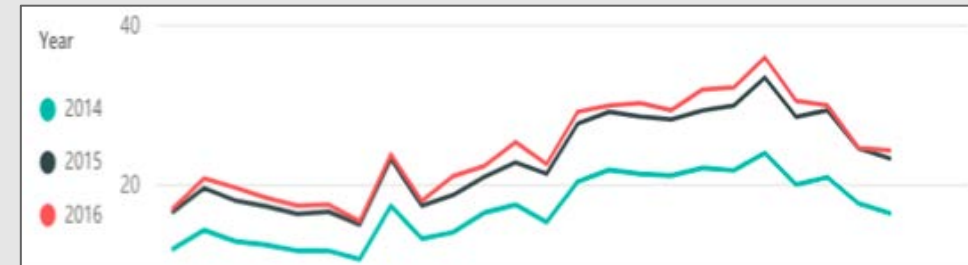
Melissa L. McCarthy, MS, ScD, Scott L. Zeger, PhD, Ru Ding, MS, Dominik Aronsky, MD, PhD

**Results:** Hourly ED arrivals were obtained for 8,760 study hours. Separate models were fit for high- versus low-acuity patients because of significant arrival pattern differences. The variance was approximately equal to the mean in the high- and low-acuity models. There was no residual autocorrelation ( $r = 0$ ) present after controlling for temporal, climatic, and patient factors that influenced the arrival rate. The observed hourly count fell within the 50 and 90% prediction intervals 50 and 90% of the time, respectively. The observed histogram of arrival counts was nearly identical to the histogram predicted by a Poisson process.

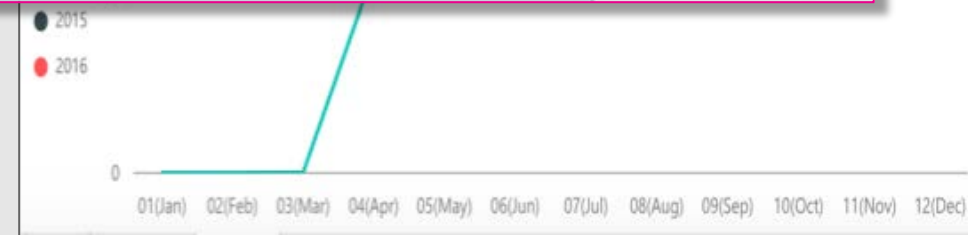
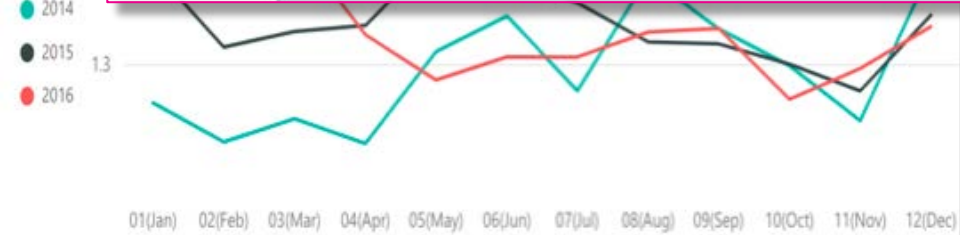
# & STAFFING IS EVEN HARDER...



Hourly



Monthly



# Evergreen Health: What We've Done With ML

Predict Emergency Department patient demand to lower costs, specifically nurse staffing

## Situation

Evergreen's EDs often suffer from overcrowding, leading to poor patient and staff satisfaction

Unpredictable patient demand leading to the use of high cost staff and increased OT utilization

## Tactics

Overlay multiple sources of data: EHR, historical traffic patterns with social and public data for weather, pollen, holidays

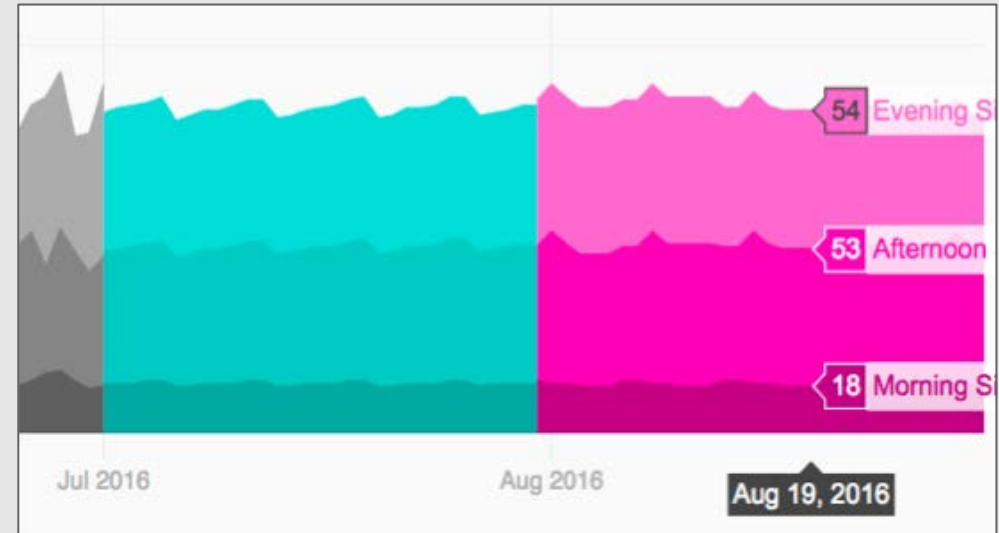
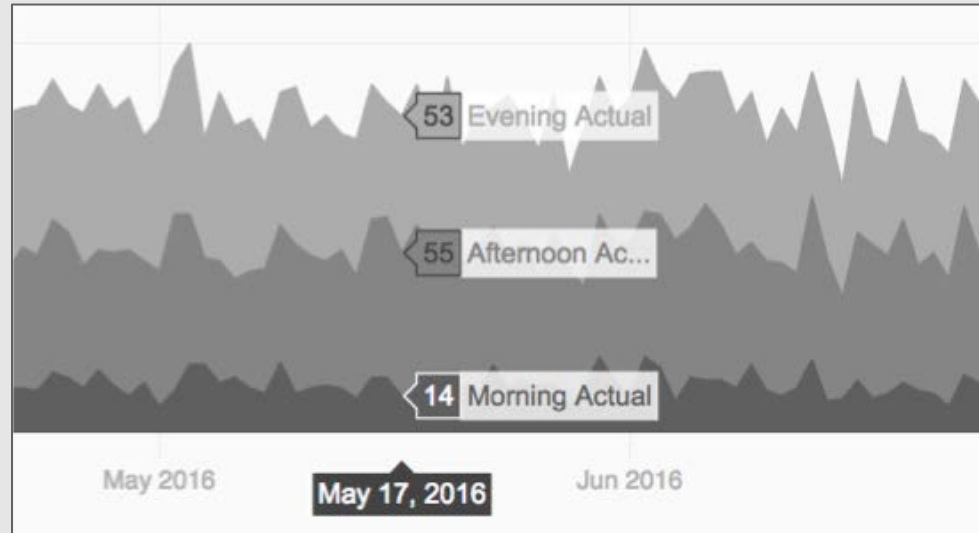
Use enriched data set to predict patient demand 2, 4 and 8 hours before

## What Happened

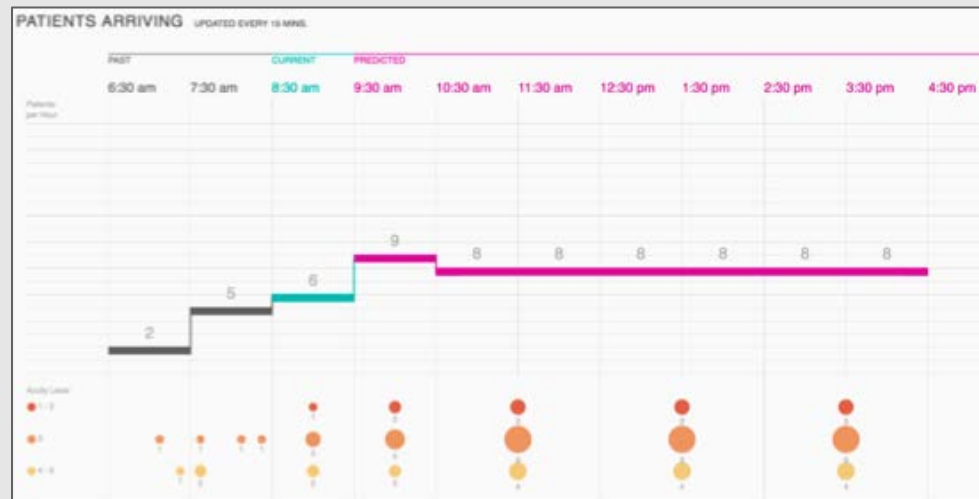
- ✓ Weekly and monthly demand pattern predictions to optimize nursing staffing requirements
- ✓ ED leadership adjustment of staffing schedules and shifts based demand predictions



# From Noise to Signal...



Admin for monthly strategic planning



Ops for hourly tactical response

## Prediction vs Historic Trend

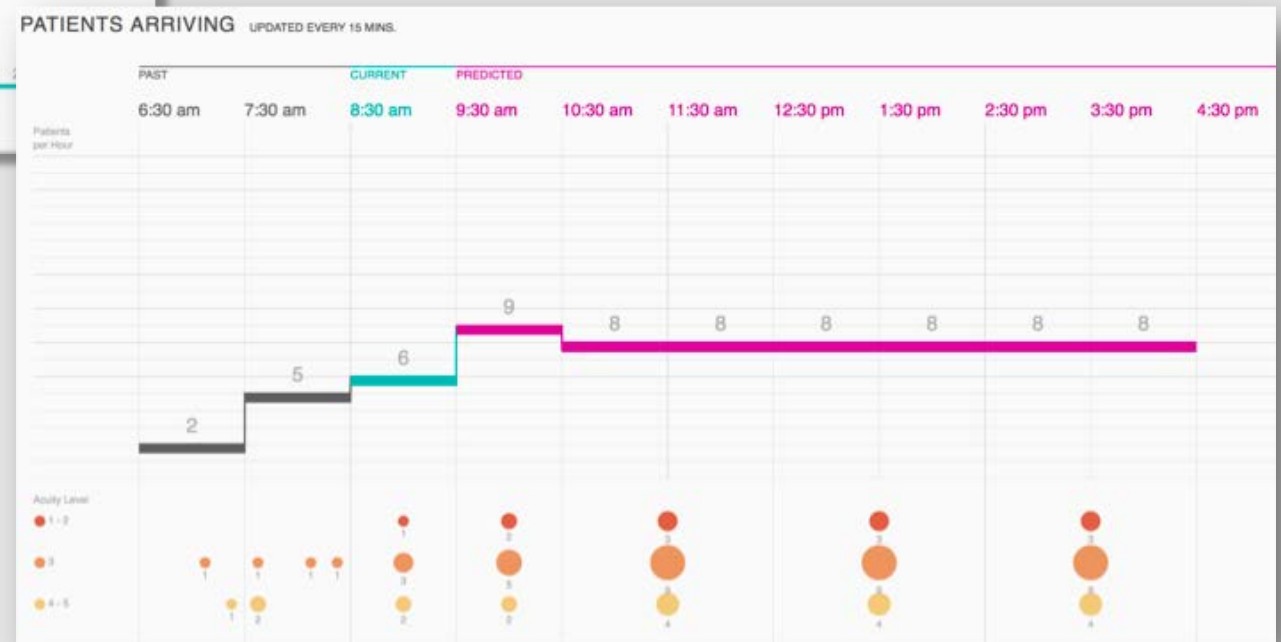
1 hour	13.50%
2 hour	14%
4 hour	15%
6 hour	8.5%
8 hour	15.5%
1 month	17.3%
6 months	17.3%

# From Noise to Signal...



**Long-term Forecast**  
= For monthly strategic planning

**Short-term, Real-time Forecast**  
= For hourly, tactical response



# What does this mean for nurse staffing?

## Less

- Waste
- Inappropriate nurse to patient ratios
- Staff burnout

## More

- Productivity
- Time spent with patients for high-value interaction
- Staff satisfaction

## Lower Costs

- Control use of overtime and high-wage workers
- Lower Turnover
- Higher Retention

“It’s really exciting to find patterns in our massive data which lead to actionable change that can tangibly impact patients and their outcomes.”

SVP and Chief Nursing Officer

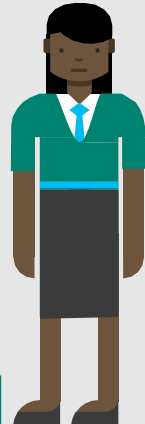
 EvergreenHealth



# NCSBN: Use Cases to Consider

## Variation 1:

The quality of nursing applicants?

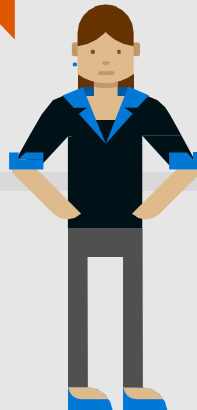


## Prediction 1:

Nurses who will be most fraudulent

## Variation 2:

Nurses with violations?

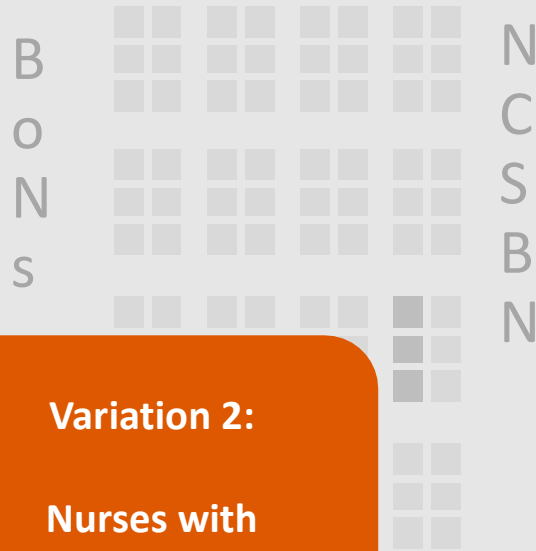


## Prediction:

Respondents likely to repeat serious errors

Evidence-based predictions =

Base licensure on multiple variables from several data sources to ensure quality and patient safety at the point of care



# 4 Steps to Applying ML in Healthcare



Identify an important problem



Get buy in on a data-driven approach



Move from variation to prediction to action



Deliver a quick win, rinse and repeat



# HEALTHCARE MACHINE LEARNING IS HARD

...and Healthcare is still the hardest part

# ARE YOU READY FOR MACHINE LEARNING IN HEALTHCARE?

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## HERE'S A QUICK CHECKLIST TO EVALUATE YOUR READINESS



### DATA DRIVEN DECISIONS

- ☐ Are nurse regulators and policy stakeholders convinced they need to make data driven decisions?
- ☐ Do we have use cases where data driven decisions can optimize the nursing workforce through regulation?

### DATA READINESS

- ☐ Do you have a governance structure in place?
- ☐ Are you compliance ready?
- ☐ Way forward: Build vs Buy



## ARE YOUR KEY STAKEHOLDERS CONVINCED?

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### Nurse Regulators / Policy Makers



The user



The critic



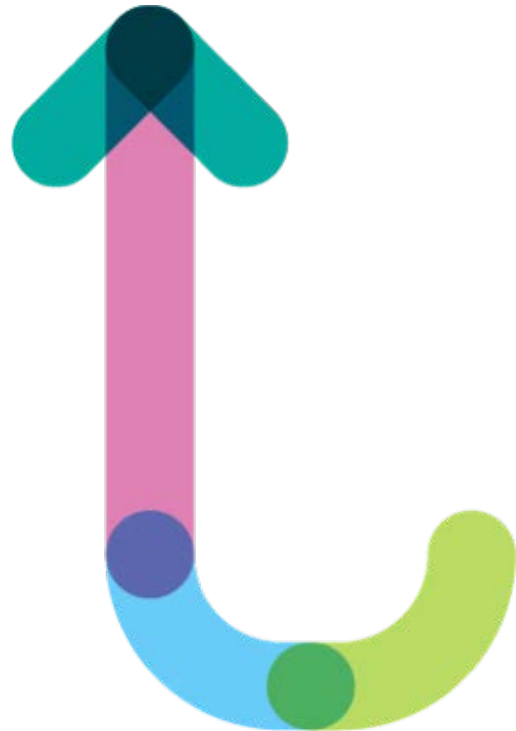
The navigator

BUILDING USE CASES FOR EACH OF THE STAKEHOLDERS

# ARE YOU READY?

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## EVALUATING YOUR PARTNERS



### FRAMEWORK TO EVALUATE ML VENDORS

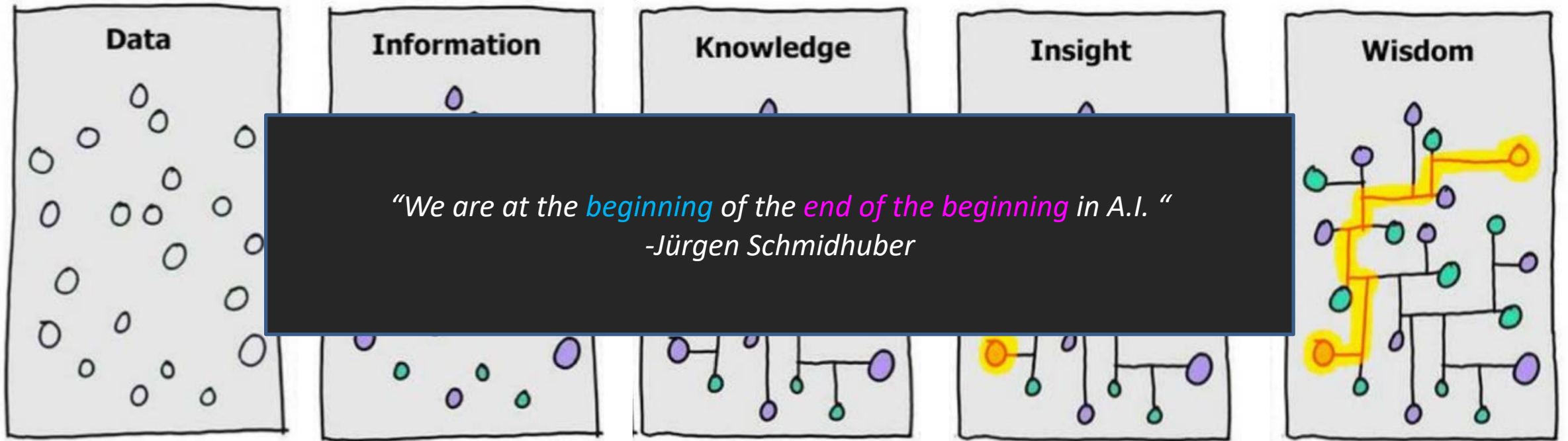
- ☐ Humility
- ☐ Expertise
- ☐ Bandwidth
- ☐ Platform

### POWERING THROUGH

- ☐ Is the organization ready to change?
- ☐ Are your nurse regulators/policy makers supportive? Committed? Driven?
- ☐ Are you ready for immersion in 1-2 “quick win” use cases?
- ☐ Do you need a one stop solution or a transformational journey

## ARE YOU READY TO TRANSFORM THE CARE CONTINUUM?

# Start with a quick win



## Continuously Learn

# Thank you for listening.



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